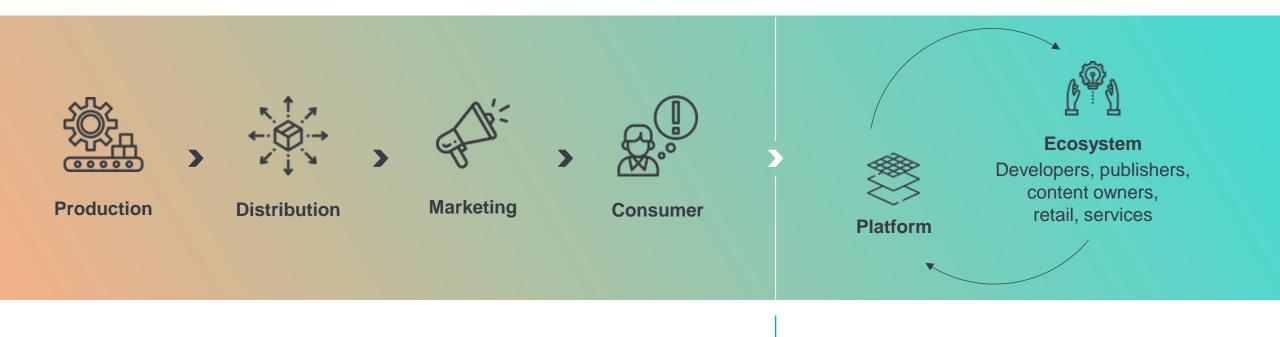


Partnerships in the platform economy

We now live in a platform economy

What does it mean?



Traditional value chain business models

Value creation is linear and one-way

Platform-driven business models
Value creation is two-way and continuous



Asia Pacific

Forces shaping the platform economy



Connecting the unconnected:



2B internet users in 2018: 93% internet penetration in Japan



The story of 5G:

APAC is poised to be the world's largest 5G region by 2025: 675M 5g connections



Internet of Things (IoT)

By 2020, there will be 8.6B connected things in Asia Pacific, which presents a US\$ 583B market opportunity



Artificial Intelligence doubling innovation till 2021

From banking to food delivery to ride hailing – there is no business that will not benefit from AI



Sharing economy sector and traditional rental sector projected revenue opportunity

Sharing economy sector



On-demand staffing



Media streaming



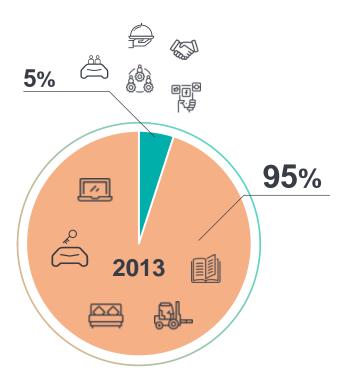
Shared mobility



Hospitality



P2P & crowed-based financing

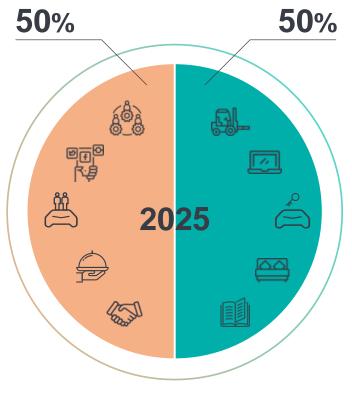


Revenue for all ten sectors:

US\$ 255B

Revenue for five sharing economy sectors:

US\$ 15B



Revenue for all ten sectors:

US\$ 670B

Revenue for five sharing economy sectors:

US\$ 335B

Traditional industry sector

Equipment rental



Online media



Car rental



Hotels & accommodation



Book rental





Megatrends rebooting the APAC Mobility Market

Car sharing, ride hailing, robo taxis

Steady shift away from private transportation



- Congestion driving is not always of pleasure
- Loss of interest among young people in owning cars
- Continued urbanization in cities in favor of public transportation

Tourism boom in APAC:



- Many APAC cities are in the list of top tourism cities
- Tourists accustomed to ride-hailing services
- Global events like 2020 Olympics to drive technology

Rise of Unicorns



- Multiple unicorns in the region driving mobility use cases
- They are supporting Transport and logistics, delivery
- Key to last mile, middle mile mobilty

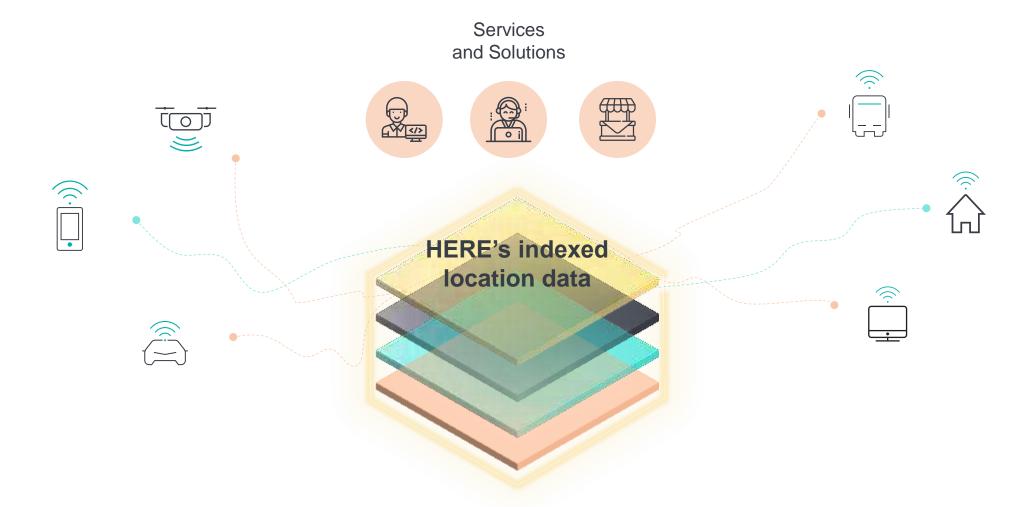


Demographic and economic shifts = New partnership models

Technologically superior global players to work in the existing market

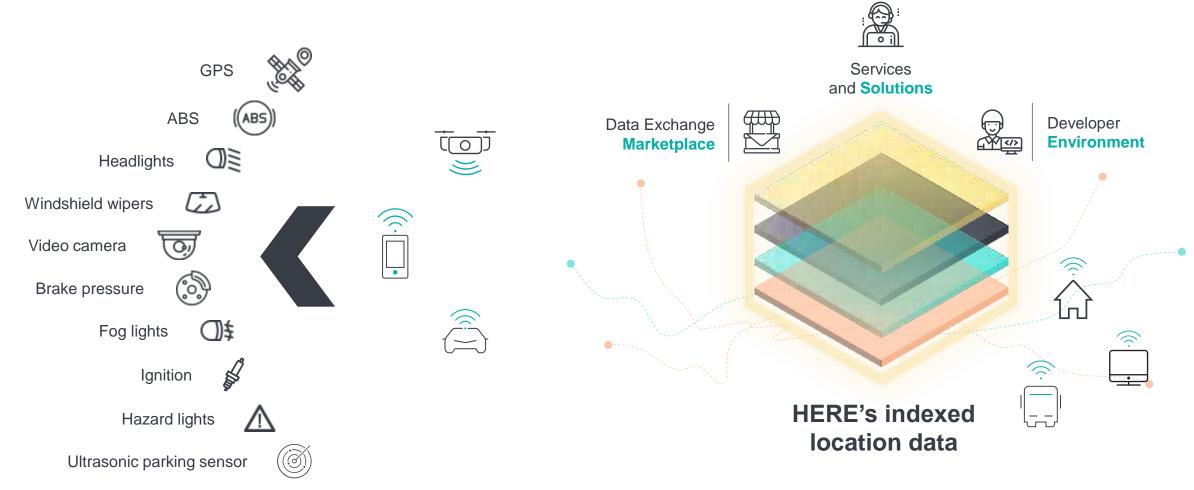
Forming local ventures and alliances

HERE's Open Location Platform





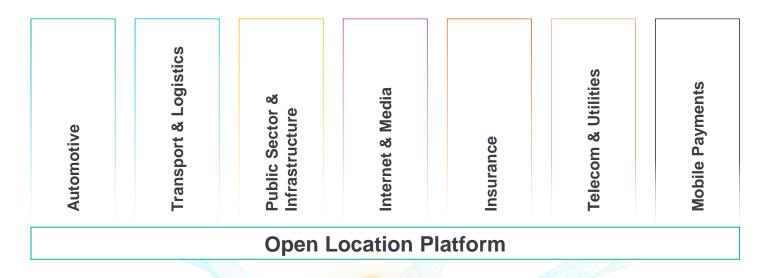
Achieving scale with our partners

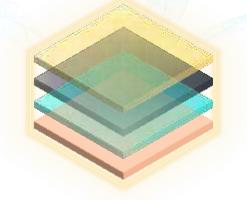




HERE Open Location Platform:

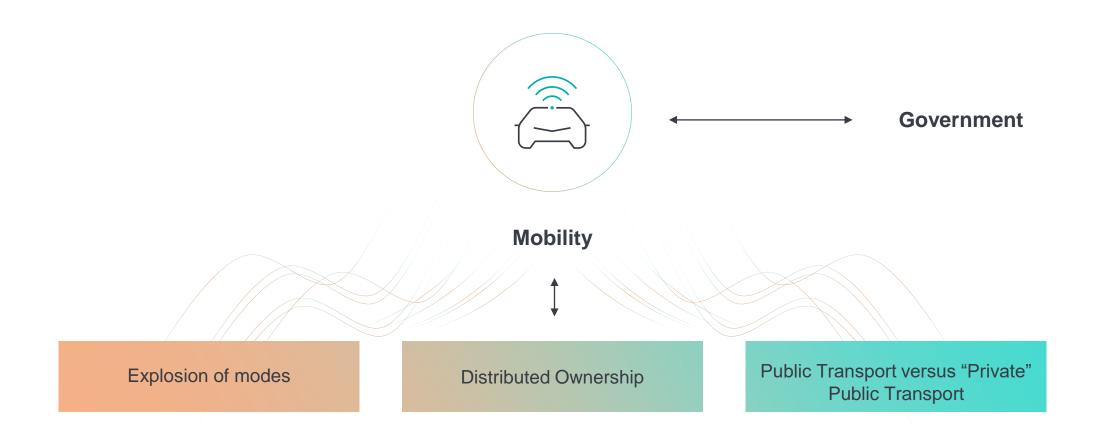
The "go-to" destination for location services in a variety of industries







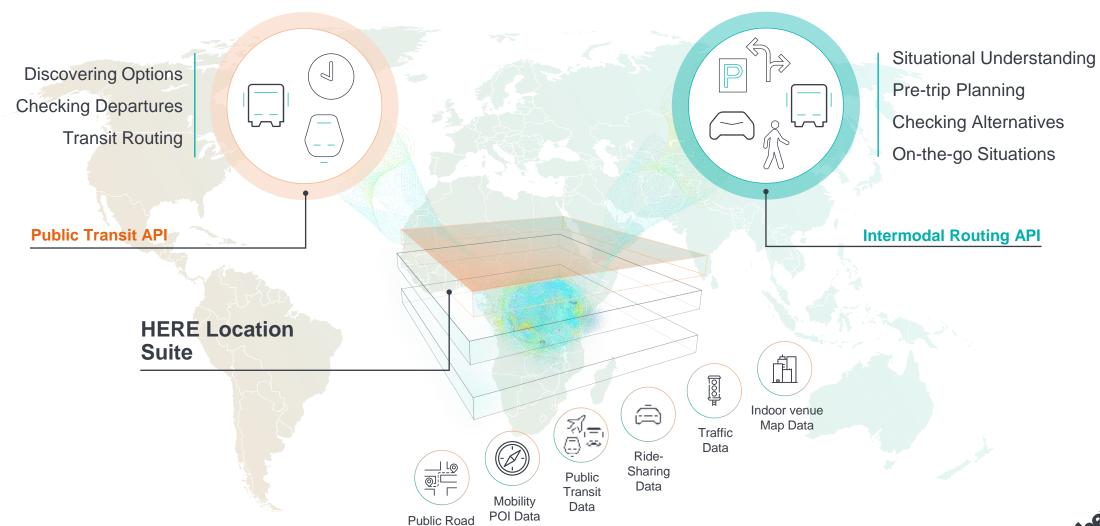
Deeper dive into the current





HERE Transit Suite as the enabler for providing visibility to citizens

Map Data



HERE Partner Program supports both Strategic & Solution Partners















accenture



amazon







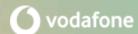




















Ecosystem scale and trust is the

found attom latform (Examples from the last 12 months)











































Ecosystem scale and trust is the

found attom latform (Examples from the last 12 months)

Thank you

