

Embedding Risk and Data into Investment Decisions

Building Climate Resilience Through Investment and Engagement

Peter van der Werf, Head of Active Ownership, Executive Director
1 May 2026, Amsterdam

Robeco – The Investment Engineers

Every investment strategy should be research driven

A global asset manager

Robeco is a pure-play international asset manager founded in 1929 in the Netherlands, offering an extensive selection of active investments strategies, with a long-term investment view.

Research-driven

Research lies at the heart of everything we do; We constantly innovate and perform in-depth fundamental, quantitative and ESG analysis. We are ‘The Investment Engineers’, as every decision is based on data, research and expert interpretation.

Key strengths

Deep investment expertise in Sustainable Investing, Quant, Emerging Markets, Credits and Thematic Investing, with a focus on building solutions for clients.



Total assets under management and under advice:
EUR 337.2 billion



ESG-integrated assets:
EUR 335.1 billion



Assets based on quant models:
EUR 108.7 billion



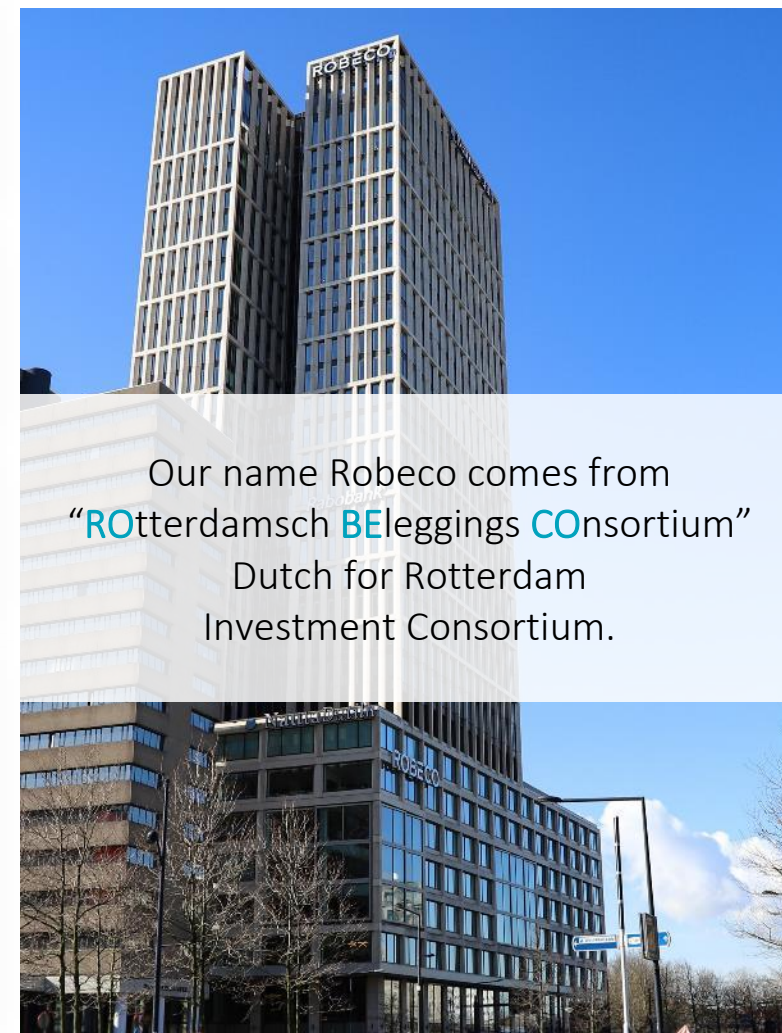
1,063
Employees



336
Investment Professionals



13
Countries with Robeco offices



Our name Robeco comes from
“**R**otterdamsch **BE**leggings **CO**nsortium”
Dutch for Rotterdam
Investment Consortium.

Robeco's climate and nature transition plan, 2025-2030

Guided By Science, Grounded In Client Interests

- > Began company engagement on climate
- > Established the Climate Policy, Climate Change Committee, and TCFD reporting



Looking ahead

Climate and Nature Transition Plan 2025-2030

- > Targeting 50% portfolio decarbonization
- > Aspiring to further increase the Paris alignment of portfolios with 5%
- > Integrating climate and nature engagement with companies and governments

Foundations

Roadmap 2020-2025

- > Realized 44% of decarbonization
- > Strong growth in solutions with climate goals
- > Expansion of climate engagement program
- > Analytics and thought leadership

2008

2021

2025

2030 -

- > Announced net-zero commitment
- > Launch sovereign engagement
- > Published net-zero roadmap with ~43% of client assets in scope
- > Launched Global Climate Investing Survey

- > Update climate and nature roadmap with ~60% of client assets in scope
- > Launched the Biodiversity Traffic Light

- > Aligning our investments and operations with the goals of the Paris Agreement

Climate Change Engagement Program

Engagements Integral to Climate & Nature Transition Plan

Pillar	Climate Change – Focus on climate laggards	
Enhanced engagement	Acceleration to Paris	15
Value & portfolio engagement	<ul style="list-style-type: none"> Net zero Climate and nature transition of financials Physical resilience 	<ul style="list-style-type: none"> Transition Minerals SDG engagements*
	Climate voting letter**	~90
Public policy engagement	<ul style="list-style-type: none"> Sovereign engagement with Australia and Canada EU sovereign climate policy 	

Engagement Objectives Overview

Assessing and mitigating physical risk as a result of climate change

- > Costs for climate disasters reached an estimated \$145 billion in 2025^a
- > Engaging companies on assessing exposure across value chain, building resilience strategies, and disclosing related financial impacts
- > We aim to run this engagement in conjunction with the development of a new internal Physical Risk Resilience framework



Source: Robeco. For illustrative purposes only, subject to changes. Data as of December 2025.

*Investment strategy driven engagements in close collaboration with portfolio managers, focusing on a range of sustainability topics.

**Targeting companies that are not meeting our expectations. Applying Robeco's Voting Policy to vote against management proposals at the AGMs of these companies.

^a [Costs for climate disasters to reach \\$145 billion in 2025 | World Economic Forum](https://www.robeco.com/en-int/insights/2026/01/new-engagement-themes-for-2026-to-cover-climate-and-ai)
<https://www.robeco.com/en-int/insights/2026/01/new-engagement-themes-for-2026-to-cover-climate-and-ai>

From Satellite Data to Investment & Engagement Decisions

Supporting sustainable investing in Palm Oil

Deforestation & Sustainability Risk

- > Palm oil is linked to **deforestation, biodiversity loss and human rights violations** focusing on attaining an increased
- > Engagement objectives include:



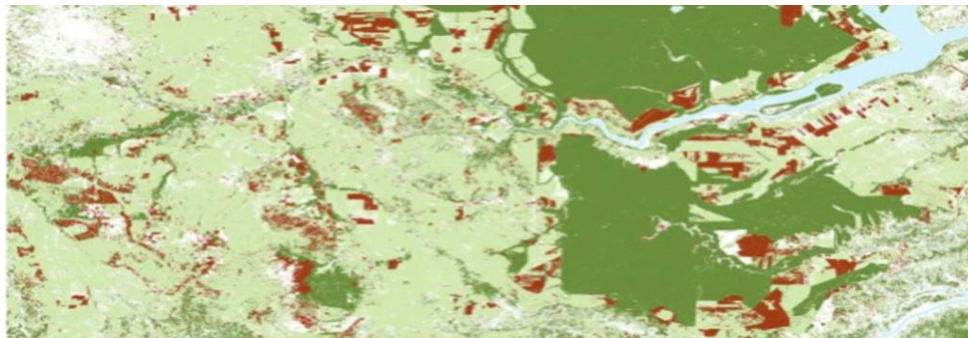
Increased level of RSPO certification



Deforestation-free supply chains



Biodiversity protection



The European Space Agency's Sentinel-1 satellites scan the ground; with AI, all pixels that underwent change are detected. Vegetation clearing including deforestation is shown in red; intact forests are shown in dark green, and plantations are in light green. Source: Satelligence

Detecting Risk at Asset and Supply-Chain Level

- > Partnered with **Satelligence** to leverage on experience with satellite imagery
- > Take high-quality pictures allowing **'before-and-after' comparisons** to be made continuously
- > Deliver **location-specific evidence** and actionable insights concerning deforestation in palm oil supply chains
- > **Artificial intelligence** is used to translate spatial signals into risk insights

From Insight to Action

- > Company-specific deforestation risk insights is used **to inform investment analysis and risk assessment**
- > Enables **ongoing tracking** of palm oil companies' deforestation-free commitments using satellite-based monitoring
- > **Supports engagement** with plantation owners, traders, intermediaries, and other supply-chain actors, and **helps flag potential illegal or non-compliant activities for escalation**

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